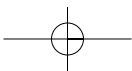
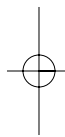
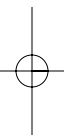


FT GLOBAL CONFERENCES & EVENTS

BUSINESS BOOK OF THE YEAR 2007 AWARD DINNER

Thursday 25 October 2007
The British Library, London





WELCOME

Dear Guest

We are delighted that you are able to join us for the third annual Gala Dinner to celebrate the 2007 Financial Times & Goldman Sachs Business Book of the Year Award.

Since we launched the Award, we have been overwhelmed by the interest in the programme from book publishers and business people alike. Each year sees an increasing number of entries and this year's themes have included immigration, energy and industry, high finance, the world economy, innovation and risk.

All six finalists contribute to the knowledge and understanding of issues relevant to business people in the 21st century.

Tonight's winner will be the book that provides 'the most compelling and enjoyable insight into modern business issues, including management, finance and economics.'

We would like to thank our fellow judges for the time and effort they have continued to dedicate to the judging process. This year's entries have once again provoked fascinating debate, and we believe we have identified six very strong contenders for the top prize.

We thank you for your support, congratulate all of the shortlisted authors, and very much look forward to announcing the winner.

With best wishes



Lionel Barber
Editor
Financial Times



Lloyd C Blankfein
Chairman and CEO
Goldman Sachs

MENU

Timbale of roasted vegetables and Somerset ash goats cheese with a warm tomato and hazelnut dressing



Pan roasted Greshingham duck breast with char grilled courgette, patty pan, saffron polenta cake and a raspberry jus



Vanilla infused Cornish set cream served with a warm plum compote



Coffee and Petit Fours



Wines

*En Truffiere Rully Blanc Vieilles Vignes Vincent Girardin 2004
Chateau d-Archambeau Graves 2003*

PROGRAMME

19:00 **RECEPTION**

19:45 **DINNER ANNOUNCED**

WELCOME ADDRESS

Lionel Barber, Editor, *Financial Times*

Lloyd C Blankfein, Chairman and CEO, *Goldman Sachs*

DINNER

KEYNOTE ADDRESS

Lakshmi N Mittal, President and CEO, *ArcelorMittal*

21:30 **INTRODUCTION OF AWARDS**

Lionel Barber, Editor, *Financial Times*

Lloyd Blankfein, CEO and Chairman, *Goldman Sachs*

22:30 **CLOSE OF AWARD CEREMONY**

SHORTLISTED ENTRIES FOR THE 2007 FINANCIAL TIMES AND GOLDMAN SACHS BUSINESS BOOK OF THE YEAR AWARD

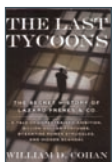


Zoom: The Global Race to Fuel the Car of the Future

Iain Carson and Vijay V Vaitheeswaran

Published in the US by Twelve/HGB USA and in the UK by Little, Brown

The most important challenge facing the industrial world is how to make the transition from the Age of Petroleum to a cleaner and better future and ZOOM takes readers inside the global race to build the car of the future, by comparing the strategies of the auto pioneers in Japan, India, China, and the USA, as they tackle the challenge of creating automobiles that will run on cleaner energy sources. Published by Twelve/HGB USA, this wide-ranging analysis is a keen view of the key players in the intersecting worlds of energy and automobiles, and shows how the two have shaped domestic capitalism on the international landscape, creating both progress and peril.



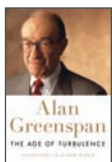
The Last Tycoons: The Secret History of Lazard Freres & Co

William D Cohan

Published in the US and UK by Doubleday

For more than a century, Lazard Frères & Co garnered unimaginable profits and held huge influence in the halls of power thanks to the mystique and reputation of the so-called "Great Men of Lazard."

Former Wall Street banker William D Cohan, explores the mysterious and secretive world of Lazard and presents a compelling portrait of Wall Street through the tumultuous history of this exalted and fascinating company - a tale of vaulting ambitions, whispered advice, worldly mistresses, fabulous art collections, and enormous wealth. Published by Doubleday, The Last Tycoons is a story of high drama in the world of high finance.



The Age Of Turbulence: Adventures in a New World

Alan Greenspan

Published in US by Penguin Press and in the UK by Allen Lane

The most remarkable thing that happened to the world economy after 9/11 was ... nothing. What should have been a crippling shock to the system was absorbed astonishingly quickly, partly due to the efforts of the then Chairman of the Federal Reserve Board, Alan Greenspan.

In The Age of Turbulence, Greenspan shows how the post 9/11 global economy is a new and turbulent system - vastly more flexible, resilient, open, self-directing, and fast-changing than it was even twenty years ago.

Tracking Greenspan's own experiences working in the command room of the global economy for longer and with greater effect than any other single living figure, The Age of Turbulence looks at what lies over the horizon, for good or ill, in the new economic world.

SHORTLISTED ENTRIES FOR THE 2007 FINANCIAL TIMES AND GOLDMAN SACHS BUSINESS BOOK OF THE YEAR AWARD



Immigrants: Your Country Needs Them

Philippe Legrain

Published in the US by Princeton University Press and in the UK by Little, Brown

Immigration divides our globalising world like no other issue. Bogus asylum-seekers, terrorist infiltration, stolen jobs, abuse of the benefit system - all issues regularly raised against the ever-rising numbers of people from poor countries who arrive in Europe, North America and Australasia? But are these fears justified? Published by Little, Brown, *Immigrants* combines compelling first-hand reporting from around the world, incisive socio-economic analysis and a broad understanding of what is at stake politically and culturally, and advises us to rally behind the cause of freer migration, and makes the claim that They need Us and We need Them.



The Black Swan: The Impact of the Highly Improbable

Nassim Nicholas Taleb

Published in the US by Random House and in the UK by Allen Lane

A Black Swan is a highly improbable event with three principle characteristics: it is unpredictable; has a massive impact; and, after the fact, we concoct an explanation that makes it appear less random and more predictable than it was. Underlying almost everything, from the rise of religions, to events in our own personal lives, *The Black Swan* gives examples from the astonishing success of Google to the effect of 9/11. Author Taleb suggests that we ignore the phenomenon of Black Swans until after they occur, as we are hard-wired not to truly estimate risk, too vulnerable to the impulse to simplify and categorize and not open enough to rewarding those who can imagine the 'impossible'. Published by Allen Lane, *The Black Swan* will change the way you look at the world.



Wikinomics: How Mass Collaboration Changes Everything

Don Tapscott & Anthony D Williams

Published in the US by Portfolio and in the UK by Atlantic

While some fear the growth of massive online communities, *Wikinomics* proves this fear is folly. Smart firms harness collective capability and genius to spur innovation, growth, and success. *Wikinomics* is an insightful guide to one of the most profound changes of our time and challenges our most deeply-rooted assumptions about business. Published by Portfolio, *Wikinomics* will prove indispensable to anyone who wants to understand competitiveness in the twenty-first century.

KEYNOTE SPEAKER



Lakshmi N. Mittal
President and CEO
ArcelorMittal

Lakshmi N. Mittal is the President and CEO of ArcelorMittal. Mr Mittal founded Mittal Steel Company (formerly the LNM Group) in 1976 and guided its strategic development, culminating in the merger with Arcelor, agreed in 2006, to found the world's largest steel maker. He is widely recognised for the leading role he has played in restructuring the steel industry towards a more consolidated and globalised model.

Mr Mittal began his career working in the family's steelmaking business in India, and has over 30 years' experience working in steel and related industries. In addition to forcing the pace of industry consolidation, he has also championed the development of integrated mini-mills and the use of Direct Reduced Iron or "DRI" as a scrap substitute for steelmaking.

Following the transaction combining Ispat International and LNM Holdings to form Mittal Steel in December 2004, together with the simultaneous announcement of the acquisition of International Steel Group in the US to form the world's then leading steel producer, Mr Mittal was awarded Fortune magazine's "European Businessman of the Year 2004".

Previously, he was awarded "Steelmaker of the Year" in 1996 by New Steel in the USA and the "Willy Korf Steel Vision Award" in June 1998, for outstanding vision, entrepreneurship, leadership and success in global steel development from American Metal Market and PaineWeber's World Steel Dynamics. Following the creation of ArcelorMittal, Mr Mittal was awarded "Business Person of 2006" by the Sunday Times; "International Newsmaker of the Year 2006" by Time Magazine and "Person of the Year 2006" by the Financial Times for his outstanding business achievements. In January 2007, Mr Mittal was presented with a Fellowship from King's College London, the college's highest award.

Mr Mittal is an active philanthropist and a member of various trusts. ArcelorMittal is a significant contributor to local community and welfare activities for employees in countries where the Group operates. Mr Mittal is a member of the Foreign Investment Council in Kazakhstan, the International Investment Council in South Africa, the World Economic Forum's International Business Council and the International Iron and Steel Institute's Executive Committee. He is a Director of ICICI Bank Limited and sits on the Advisory Board of the Kellogg School of Management in the U.S and on the International Advisory Board of Citigroup.

He was born in Sadulpur in Rajasthan, India on June 15, 1950, and graduated from St. Xavier's College in Calcutta where he received a Bachelor of Commerce degree. He is married to Usha Mittal, and has a son, Aditya Mittal and a daughter, Vanisha Mittal Bhatia.

JUDGES

Lionel Barber

Editor
Financial Times

Lloyd C Blankfein

Chairman and CEO
Goldman Sachs

John Gapper

Chief Business Commentator and Associate Editor
Financial Times

Professor Jeffrey E Garten

Juan Trippe Professor of International Trade, Finance and Business

Rachel Lomax

Deputy Governor for Monetary Policy
Bank of England

N R Narayana Murthy

Chairman and Chief Mentor
Infosys Technologies

Sir Martin Sorrell

Chief Executive
WPP

BIOGRAPHIES



Lionel Barber
Editor
Financial Times

Lionel Barber is the editor of the Financial Times, appointed in November 2005. Previously, he was the newspaper's US managing editor, based in New York, responsible for the US edition and all US news on FT.com.

Joining the FT in 1985, he was the editor of the continental European edition between 2000 and 2002 and from 1998 till 2000, he was the news editor. He has also been the Brussels bureau chief, US editor and Washington correspondent.

In 2001, Mr Barber was invited to brief George W. Bush on European affairs ahead of the president's inaugural mission to Europe. In the same year, European Voice named him one of the 50 most influential personalities in Europe.

Mr Barber began his career in journalism in 1978 as a reporter for The Scotsman. He moved to The Sunday Times to become a business correspondent in 1981.

He has written several books and has lectured widely on US foreign policy, transatlantic relations, European security and monetary union in the US and Europe. He appears regularly on national and international TV and radio.

Mr Barber graduated from Oxford University with a joint honours degree in German and modern history and speaks fluent French and German.



Lloyd C Blankfein
Chairman and Chief Executive Officer
The Goldman Sachs Group, Inc.

Lloyd Blankfein is chairman and chief executive officer of The Goldman Sachs Group, Inc. and a director of the firm. He is also a member of the firm's Management, Risk, Finance, and Diversity Committees.

Prior to assuming his current responsibilities, Mr Blankfein was President and Chief Operating Officer of Goldman Sachs since 2004. Lloyd served as vice chairman from 2002 to 2004, with management responsibility for the Equities and Fixed Income, Currency Commodities Divisions. He was co-head of the FICC division from its formation in 1997 and was based in London in 1998 and 1999 in this capacity. Mr Blankfein was named co-head of the J. Aron Currency and Commodities division in 1994. He became a partner in 1988 and a managing director in 1996.

Mr Blankfein joined the firm in 1982 after working as an attorney in a private law firm. He received a J.D. from Harvard Law School in 1978 and an A.B. from Harvard College in 1975.

Mr Blankfein is a director of the Robin Hood Foundation and chairman of the Financial Aid Task Force at Harvard University. He serves as a member of The Board of Overseers of the Weill Medical College of Cornell University and the Board of Directors of the Partnership for New York City.

BIOGRAPHIES



John Gapper

Chief Business Commentator and Associate Editor

Financial Times

John Gapper writes a weekly column, appearing on the FT's comment page, about business trends and strategy. He also contributes leaders and other articles.

Before taking up this role, he was assistant editor in charge of the Comment Analysis pages of the FT, as well as features.

He has worked for the FT since 1987, covering labour relations, banking and the media. Before that, he worked as a reporter for a variety of newspapers, including the Daily Telegraph, Daily Mail and Daily Mirror.

In 1991-92, he was a Harkness fellow of the Commonwealth Fund of New York, and studied US education and training at the Wharton School of the University of Pennsylvania. He is co-author, with Nicholas Denton, of *All That Glitters*, an account of the collapse of Barings in 1995.



Professor Jeffrey E Garten

Juan Trippe Professor of International Trade, Finance and Business

Jeffrey E Garten was dean of the Yale School of Management from November 1995 to June 2005.

Professor Garten serves on the boards of directors of the Aetna Corporation, Alcan, Inc., the Calpine Corporation, CarMax, and Credit Suisse Asset Management, and he is on the international advisory board of the Toyota Motor Company. He currently writes a column for *Newsweek International*. Prior to coming to Yale, he was the undersecretary of commerce for international trade in the first Clinton administration, where he focused on promoting American business interests in Japan, Europe and many big emerging markets like China, India, and Brazil.

From 1979 to 1992, he worked on Wall Street as a managing director of

Lehman Brothers and the Blackstone Group. During this time, he specialized in debt restructuring in Latin America, built up and directed the Asian investment banking business for Lehman from Tokyo, and restructured some of the world's largest shipping companies in Hong Kong.

From 1973 to 1978 he served on the White House Council on International Economic Policy in the Nixon administration and on the policy planning staffs of Secretaries of State Henry Kissinger and Cyrus Vance in the Ford and Carter administrations.

He is the author of *A Cold Peace: America, Japan, Germany and the Struggle for Supremacy* (1992), *The Big Ten: The Big Emerging Markets and How They Will Change Our Lives* (1997), *The Mind of the CEO* (2001), and *The Politics of Fortune: A New Agenda For Business Leaders* (2002). He has also edited and contributed to the anthology, *World View: Global Strategies for the New Economy* (2000). From 1997-2005, he was a columnist for *Business Week*, and his articles have appeared in the *Financial Times*, *New York Times*, *Wall Street Journal*, *Harvard Business Review* and *Foreign Affairs*.

Professor Garten holds a B.A. from Dartmouth College, 1968, where his focus was government and economics, and a Ph.D. from the School of Advanced

International Studies (SAIS) at Johns Hopkins University, 1980, where he specialized in international economics and international organizations.

From 1968 to 1972 he served as a lieutenant in the 82nd Airborne Division and a captain in the U.S. Army Special Forces.

BIOGRAPHIES



Rachel Lomax

Deputy Governor for Monetary Policy
Bank of England

Rachel Lomax became Deputy Governor on 1 July 2003. In addition to her membership of the Monetary Policy Committee, she has specific responsibility within the Bank for Monetary Policy, including monetary assessment and money market operations.

Before joining the Bank, she was Permanent Secretary of the Department for Transport. Between 1999 and 2002 she held the same position at the Department for Work and Pensions (previously the Department of Social Security) and, from 1996 to 1999, at the Welsh Office. She was a Vice President and Chief of Staff to the President of the World Bank in Washington in 1995-6.

Her earlier career was spent at HM Treasury, which she joined in 1968 and where she worked on a wide range of macro economic, monetary, and financial issues. She was Principal Private Secretary to the Chancellor of the Exchequer, the Rt Hon Nigel Lawson, in the mid 1980s, and Deputy Chief Economic Adviser in the early 1990s. She was Head of the Economic and Domestic Secretariat at the UK Cabinet Office in 1994.

Ms Lomax is on the Board of the Royal National Theatre and of DeMontfort University. She graduated from Girton College Cambridge in 1966 and obtained an MSc in Economics from the London School of Economics in 1968.



N R Narayana Murthy

Chairman and Chief Mentor
Infosys Technologies

N R Narayana Murthy is the Chairman and Chief Mentor of Infosys Technologies Limited. He founded Infosys in 1981 along with six other software professionals & served as the CEO of Infosys for twenty years. Under his leadership, Infosys was listed on NASDAQ in 1999. In March 2002, he handed over the reins of the company to co-founder, Mr. Nandan M. Nilekani.

Mr Murthy is the chairman of the governing body of the Indian Institute of Information Technology, Bangalore. He is a member of the Board of Overseers of the University of Pennsylvania's Wharton School, Cornell University Board of Trustees, Singapore Management University Board of Trustees, INSEAD's Board of Directors and the Asian Institute of Management's Board of Governors. He is also a member of the Advisory Boards and Councils of various well-known universities - such as the Stanford Graduate School of Business, the Corporate Governance initiative at the Harvard Business School, the Yale University and the University of Tokyo's President's Council.

Mr Murthy has led key corporate governance initiatives in India. He was the Chairman of the committee on Corporate Governance appointed by the Securities and Exchange Board of India (SEBI) in 2003.

Mr Murthy serves as an independent director on the board of the DBS Bank, Singapore, the largest government-owned bank in Singapore. He is a member of the Asia Pacific Advisory Board of British Telecommunications plc., and a member of the Board of New Delhi Television Ltd. (NDTV), India. He serves as a member of the Prime Minister's Council on Trade and Industry, and as a member of the Board of Directors of the United Nations Foundation. He is an IT advisor to several Asian countries. He is also a member of the Board of Trustees of TIE Inc. (Global), a worldwide network of entrepreneurs and professionals dedicated to fostering entrepreneurship.

Mr Murthy has been the recipient of numerous awards and honors. The Economist ranked him 8th in the list of the top 15 most admired global leaders (2005). He was ranked 28th among the world's most-respected business leaders by the Financial Times (2005). He topped the Economic Times Corporate

BIOGRAPHIES

Dossier list of India's most powerful CEOs for two consecutive years - 2004 & 2005. In 2006, the TIME magazine voted him as one of the Asian heroes who have brought about revolutionary changes in Asia in the last 60 years. He was voted the World Entrepreneur of the Year - 2003 by Ernst and Young. He was one of the two people named as Asia's Businessmen of the Year for 2003 by Fortune magazine. In 2001, he was named by TIME/CNN as one of the twenty-five most influential global executives, a group selected for their lasting influence in creating new industries and reshaping markets. He was awarded the Max Schmidheiny Liberty 2001 prize (Switzerland), in recognition of his promotion of individual responsibility and liberty. In 1999, BusinessWeek named him one of their nine Entrepreneurs of the Year, and he was featured in BusinessWeek's 'The Stars of Asia' for three successive years - 1998, 1999 and 2000. He has been conferred Honorary Doctorate by several well-known universities in India and abroad.

Mr Murthy was born on August 20, 1946. He holds a B. E. from the University of Mysore and a M. Tech. from the Indian Institute of Technology, Kanpur, India.



Sir Martin Sorrell

Chief Executive

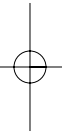
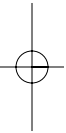
WPP

Martin Sorrell is chief executive and architect of WPP, one of the world's largest communications services groups.

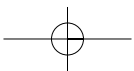
WPP companies provide clients with advertising; media investment management; information; insight & consultancy; public relations & public affairs; branding & identity, healthcare and specialist communications. Collectively, WPP employs 98,000 people in more than 2,000 offices in 106 countries.

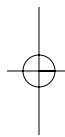
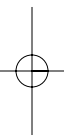
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Clients include more than 330 of the Fortune Global 500, over half of the NASDAQ 100 and over 30 of the Fortune e-50.



The British Library, London





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